

Souvenir

سوونیر

Celebration of the 64th Independence day of Pakistan



*Northern Lights
Fort McMurray Canada*



Pakistan Canada Association

Fort McMurray

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SHADAB SHARIF



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Greetings from Minister of Citizenship, Immigration & Multiculturalism - The Honourable Jason Kenney

Minister
of Citizenship
and Immigration



Ministre
de la Citoyenneté
et de l'Immigration

Ottawa, Canada K1A 1L1

Greetings from the Minister of Citizenship, Immigration and Multiculturalism

I would like to extend my warmest greetings to all those attending the 64th Pakistan Independence Day and the 2nd Anniversary of the Pakistan Canada Association of Fort McMurray. On behalf of Prime Minister Stephen Harper, I would like to thank you for your continued commitment to a diverse Canada.

Canada and Pakistan have maintained strong bilateral and people-to-people relations and thanks to the efforts of the Pakistani Canadian community, the ties between our countries continue to grow. As you celebrate the 64th Independence Day of Pakistan and the 2nd Anniversary of the Pakistan Canada Association of Fort McMurray, I invite you to reflect on the many valuable contributions that people of Pakistani descent have made to Canada.

You have long enriched Canadian society with skills, knowledge and talent, and your efforts continue to contribute to the social, economic and political fabric of our country. As Prime Minister Harper noted: "Canada has been immeasurably enriched by such a broad array of ethno-cultural traditions. Each community is part of the cultural diversity that is one of Canada's greatest strengths in this globalized world."

As Minister of Citizenship, Immigration and Multiculturalism, I thank the Pakistan Canada Association of Fort McMurray and all Canadians of Pakistani descent for their dedication to the success of a pluralistic Canada.

My best wishes for a wonderful event and a happy Independence Day!

The Honourable Jason Kenney, PC, MP
Minister of Citizenship, Immigration and Multiculturalism



Canada

Greetings from High Commissioner of Pakistan - Akbar Zeb

MESSAGE FROM HIGH COMMISSIONER AKBAR ZEB ON PAKISTAN DAY 2011

I am deeply honoured to send this message to the Pakistan-Canada Association of Fort McMurray on the occasion of Pakistan Day, 2011. The PCA has played an important role in promoting our culture & image and also in advancing relations between the people of Canada & Pakistan within a short span of time.

Pakistan Day represents our collective resolve to establish a separate homeland where all of us could fashion our lives in accordance with our collective values, culture and traditions. Inherent in this resolve is the rule of law and equal opportunity. It also entails strong national unity, integrity and discipline. This day provides an occasion for each one of us to renew that pledge.

Our relations with Canada have been gaining strength. Canada constitutes an important development partner for us especially in the promotion of education in Pakistan. We have a strong partnership with Canada in the international arena especially in our endeavour to reverse extremism & terrorism. Our biggest asset in the country, however, is our community which through sheer hard work & perseverance has made a name for itself and its country of origin.

I wish the PCA and the Pakistani origin community in Fort McMurray best wishes, happiness & success.



Greetings from Member of Parliament – Brian Jean

Parliamentary Secretary
to the Minister of Transport, Infrastructure and Communities



Secrétaire parlementaire
du ministre des Transports, de l'Infrastructure et des Collectivités

BRIAN JEAN, M.P.
FORT McMURRAY - ATHABASCA

Greetings from Brian Jean, MP Fort McMurray -- Athabasca

Congratulations on your celebration of the 64th anniversary of Pakistan's Independence Day and the 2nd anniversary of Pakistan Canada Association Fort McMurray.

One of the most exciting parts of representing Northern Albertans is the opportunity to experience our multiculturalism and witness the blending of heritage with the best of Canadian tradition. Your celebration is a perfect example

I have no doubt this occasion will be remembered long after its conclusion.

Enjoy!

Brian Jean



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Greetings from Mayor – Melissa Blake



REGIONAL MUNICIPALITY
OF WOOD BUFFALO

OFFICE OF THE MAYOR
MELISSA BLAKE

August 8, 2011

On behalf of Mayor Melissa Blake and the residents of the Regional Municipality of Wood Buffalo, I would like to extend my congratulations to the Pakistani community of Fort McMurray on this your 64th Independence Day.

Though you are thousands of kilometres removed from Pakistan, you unite yourselves with family and friends by commemorating this occasion in Wood Buffalo. By continuing to celebrate your traditions and customs and by involving yourselves in our community, you provide an example of the diversity found in this region.

Wood Buffalo is made better by organizations like the Pakistan Canada Association of Fort McMurray. Since 2009, your social and cultural events have offered important initiatives promoting multiculturalism, understanding, and acceptance in our community. On this second anniversary of your association, I applaud your hard work and encourage you to continue your efforts.

The Regional Municipality of Wood Buffalo has benefitted from the over 350 families of Pakistani origin who have settled here. We thank you for sharing your culture with us, and enriching our community. I wish the Pakistan Canada Association of Fort McMurray and the Pakistani community of Wood Buffalo a very happy Independence Day!

Sincerely

David Kirschner
DEPUTY MAYOR

Message from Executive Committee - PCA Fort McMurray

Dear Community Members,

The Executive Committee of Pakistan Canada Association of Fort McMurray facilitates the Pakistan-origin community of Fort McMurray on the festive occasion of the 64th Independence Day of Pakistan, 2nd Anniversary of PCA Fort McMurray and Eid-ul-Fitr.

It gives us great honour and pride to serve the Pakistan-origin community of Fort McMurray through the forum of PCA. We are extremely delighted and appreciative of the active participation of all our community members in the various social and cultural events organized by PCA since its inception in 2009. At the same time it is also a pleasure to note an increase in our community since 2009. We would also like to express our sincere gratitude and appreciation to the following for their patronage and support to PCA Fort McMurray.

Honourable Mayor of Fort McMurray Melissa Blake, The Council Members of Municipality of Wood Buffalo, The Members of the Provincial and Federal Assemblies for Fort McMurray, the local businesses. Nexen Inc, Macs Store, Fort Auto Driving, Fatima Mian (Realtor), A-1 Towing, Import Connection, Pizza Experts, Syndicate Mortgages Calgary, Nisa Collection, H&H Eastern Fashion, Shourie Bhatia (Barrister & Solicitor), AA Accounting, H&H Accounting, Prudential Fort McMurray Real Estate, A & W Restaurant.

We would look forward to your continued support to PCA Fort McMurray in the future, so that we could further promote the integration of our community into the Canadian society.

Thanking you.

Executive Committee
PCA Fort McMurray, Alberta

Executive Committee
Pakistan Canada Association
Fort McMurray, AB



SHADAB SHARIF
General Secretary



ZAID SULAIMAN
President



NAVEED HASHMAT
Treasurer



NARGIS ZAID
Vice President (Women)



SOHAIL AHMAD
Director Public Relations



ANJUM AMIN
Senior Advisor



KASHIF GHAFLOOR
Joint Secretary

Advisory Committee
Pakistan Canada Association
Fort McMurray



NADEEM AKBAR MIAN



ZULFIQAR SAHI



AZHAR SYED



RASHID BASHEER



KHURAM RIZVI



MIAN TAHIR



SYED WAQAR SHAH



AAMIR AZIZ



KHAWAR MURTAZA



AQEEL AHMAD



SYED AFZAL HUSSAIN

*Advisory Committee
Pakistan Canada Association
Fort McMurray*



MRS. NAHEED ZULFIQAR



MRS. NADIA JABEEN

*Volunteers
Pakistan Canada Association
Fort McMurray*



MRS UZMA SYED



MRS NAZIA TABASSUM



MRS NARGIS JABEEN



MRS IRAM SURI



MRS AMBER RAZZAK

MRS RUBY NAEEM

KIRAN MALIK KHAN

Volunteers
Pakistan Canada Association
Fort McMurray



HAJI M.SHARIF



AHSAN SURI



SHAFIQ KHAN



EJAZ USMANI



INAM UL HAQ



MUHAMMAD RANA

Volunteers - Youth
Pakistan Canada Association
Fort McMurray



AHMAD RANA



SHAZEB SHARIF



HUSSAIN SHAH

Pakistan Canada Relation

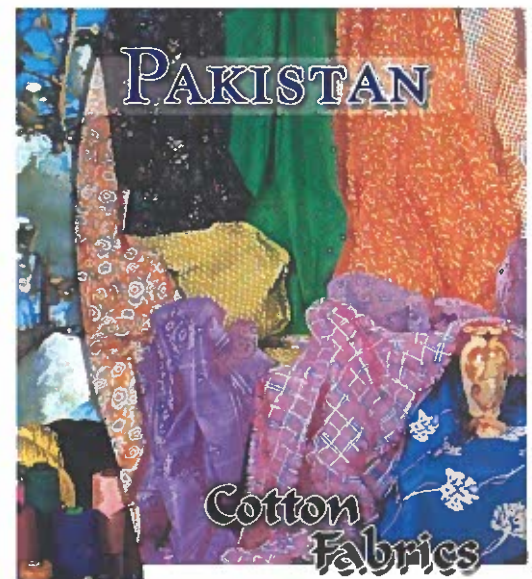
Anjum Amin

Pakistan The first Pakistani immigrants arrived in Canada in the late 1950's and consisted of workers, professionals, and students. Canadian immigration regulations of that period preferred Pakistanis because of their specialized skills and pursuit of higher education. Communities of Pakistani origin settled mostly in the Canadian provinces of Ontario, Quebec, Alberta, and British Columbia. Toronto currently has the greatest population of Pakistanis in Canada. Latest figures show that there are roughly 300,000 Pakistanis living in Canada and more than 1300 Canadians living in Pakistan.

Integration into Canadian society has been somewhat easy for Pakistanis because of their education in English which reduces the language barriers. The Canadian Government has been assisting immigrants through supportive policies to help in assimilation. Pakistanis have brought along with them educated credentials, popular and established cuisines, along with tolerance for a diverse society. The Canadian Government has also quoted that the Pakistani society continues "to make significant contributions to the prosperity and the multi-cultural fabric of Canada".

ECONOMIC and TRADE RELATIONS

Canada has been very welcoming to the thousands of Pakistani immigrants over the years, who have fuelled the country's economic growth. Pakistan holds a position amongst the top five countries who provide skilled workers to Canada. Pakistani Canadian businessmen have helped develop trade between the two nations through exporting and importing goods and commodities particularly in the textile industry. In the workplace, most Pakistanis integrate themselves in various skilled/semi-skilled jobs in a range of diverse professions. Some go on to own small businesses and become self-employed.



Trade and investment figures from 2010 showed that Canadian exports to Pakistan were almost \$550 million and imports from Pakistan were \$271 million. Canada's main exports to Pakistan include food items such as wheat, canola, peas, lentils, as well as coal, plant/laboratory equipment, and wood. Pakistan is Canada's 40th largest export destination for services and 41st largest export destination for Canadian merchandise trade. Canadian companies can look forward to prospects in infrastructure, mining, energy, wood and food sectors.

Aid/Disaster Relief

As of 2011, the Government of Canada has assigned \$79.8 million in aid for Pakistan in battling the floods in 2010. Personal donations from Canadians were \$46.8 million and were matched by the Government of Canada. In response to the 2005 earthquakes in Pakistan, Canada donated \$130 million for relief efforts and reconstruction as well as a Disaster Response Team for additional help.

Canada has also provided Pakistan with aid in educational programs, gender equality, and health care. Both are members of the Commonwealth of Nations that strive to improve development and business relations.

Culture and Lifestyle

Pakistanis living in Canada lead a traditional lifestyle at home and they are also integrating themselves fully in to the workforce within the Canadian environment. They observe traditional clothings, food, family hierarchy, and still maintain their native languages. This is no new challenge for Pakistanis because they are accustomed to this from their British colonial history. This factor improves relations with Canada because it shows tolerance from both sides of the party.



Pakistanis participate in a wide variety of organizations and social events to help improve relations and offer better understanding of themselves in Canada. This includes regular International Cricket tournaments, Miss Pakistan World Pageants, and a Pakistan Day Parade held in Toronto. The Pakistani origin community of Fort McMurray actively participates in the Canada Day Parade and various multicultural events.

Many successful Pakistani Canadians have gone on to achieve national fame and respect in the fields of academics, arts, fashion, sports, entertainment, and politics. This strengthens the bond between Canada and Pakistan because it shows acceptance from both sides of an equal and fair world. The Pakistan Canada Association of Fort McMurray also provides a forum to bond relations between the two great nations of Pakistan and Canada.

Our Community Kids Our Shining Stars



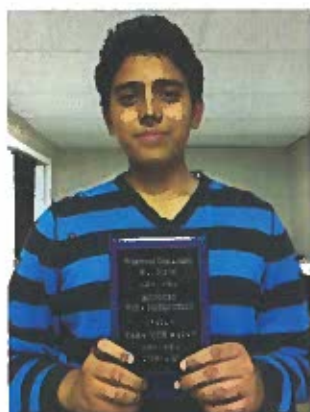
Usman Kamran
1st Prize Regional Science Fair 2011



Bisma Hasan
3rd Prize Regional Science Fair 2011



Hussain Shah Daud
FMSAA City - All Star, MVP 2011 (Basket Ball)



Thawar Hasan
Gr.9—90+ Distinction Award



Hassan Khan
Basket Ball Award 2010



Ahmad Rana
Volley Ball Award 2011



Anam Rizvi
Young Poet in RMWB



Ahmad Khan



Sheheryar Khan



Hamza Syed

New Guinness World Record in Sport Speed Stacking Participants

PCA. Providing a Platform for Local Pakistanis

Kiran Malik Khan

It begins as a dull ache in your heart – you feel the reverberations with every breath and the blood in your veins feels it too. Next, it sneaks up the recesses of your soul and finds its way out through your eyes – the pain translates itself into tears – and you admit quietly how much you miss Pakistan – your homeland, the country you left behind for major reasons, all of which seem like vague excuses now.

That's August 14 for most of us. Hundreds of thousands of miles away – we celebrate our homeland, Pakistan's birthday with a bittersweet feeling. We pray for its safety, its success and its progress. We wear green and white – the national colours, and we celebrate – singing the national anthem, the national songs, seeking solace in one another.

Thanks to the Pakistan Canada Association (PCA) this camaraderie is alive and well in Wood Buffalo. A platform for the Pakistani diaspora, the PCA, a non-profit organization is now two years old, and has done much for the 400+ Pakistani families in town.

We celebrate religious festivals – Eid-ul-Fitar at the end of the holy month of Ramadan; Eid-ul-Adha, to commemorate Hajj, the annual pilgrimage to Mecca. We celebrate the pre-Eid celebration of Chaand Raat – exclusively for women, complete with local vendors – also women – selling Pakistani jewellery, outfits, creating gorgeous henna designs. We create a mini-Pakistan as best as we can. And, by all reports, we do a great job.

We also come together every year to celebrate PCA's volunteers – now 40 strong. Our events are attended by local dignitaries like Mayor Melissa Blake, Deputy Mayor Don Scott, Councillors Mike Alen, John Vyboh, MP Brian Jean and many more. We have become an integral part of the Wood Buffalo community, and we are proud to share our Pakistani-Canadian identity with the community at large.



While an entire team of volunteers brings all of these events together, it is essential to mention the two individuals – who started the PCA, who brought everyone under the same roof: Zaid and Nargis Sulaiman – the husband and wife duo who had a vision and worked diligently to ensure the vision turned into a reality – a beautiful reality, which is now the Pakistan Canada Association. Along with a strong team of Executive Committee and Volunteers, the group has achieved much and continues to do so.

Promoting multiculturalism is one of the mandates of the PCA. This is why the group is not exclusive to Pakistanis. You see Somalis, Afghans, Lebanese, and other nationalities attend our events. We pride ourselves on advocating multiculturalism and the result is a stronger Wood Buffalo – united in respect and sense of community.

So this August 14 – Pakistan's 64th birthday is doubly special as we celebrate it with Eid-ul-Fitar, to mark the end of Ramadan. We do so united in harmony, with Big Spirit and love for all as Pakistani-Canadians and we do so from a strong platform – known as the Pakistan Canadian Association – in Wood Buffalo – our home away from home.

Pakistan A Multicultural Country

Naveed Hashmat

We are living in a world which is very different from that which is seen on google earth. It looks smooth but in reality it is not so, it has mountains, rivers, crusts. and troughs. It is barren somewhere and fertile on the other end. Somewhere it has water and on the other side there are deserts. Some parts are green with trees and in some places there is nothing but sand.

The same is true for Pakistani culture, it reflects nature as earth. It has multicultural multiethnic, multilingual and multi religious background. It is also true that Pakistan was created in the name of Islam but side by side it is a modern democracy, where every person has equal right of thought and speech.



The Founder of Pakistan Mr. Muhammad Ali Jinnah said in his speeches on different occasions that Pakistan is a moderate Islamic democracy where everyone irrespective of religion and creed is only Pakistani, thus we have always displayed secularism in our ways of living.



If we look back into history, we were living in the subcontinent like one nation but with different religious practices and different languages.

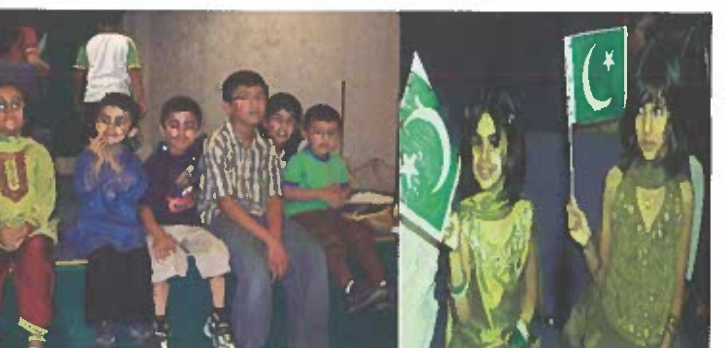
In Pakistan till 80,s there were no disturbance at all and even today the picture reflected to the outside world is quite different to the reality on the ground. In Pakistan, Muslims are in majority, yet there is a sizable minority of Hindus, Christians, Sikhs, Buddhists, Parsis and other ethnic groups. They are free like other citizens to go to their places of worship and celebrate their religious congregations by conducting their ritual occasions. There is no interference of public or the government in to the religious practices of the minorities, rather these are quite well protected in Pakistan.

The lingual ethnic groups are also free and the indigenous languages of the various regions are well preserved by the government. Urdu is the national language it is a mixture of English, Turkish, Arabic, Persian and Sanskrit. Urdu is like a bouquet of different flowers.

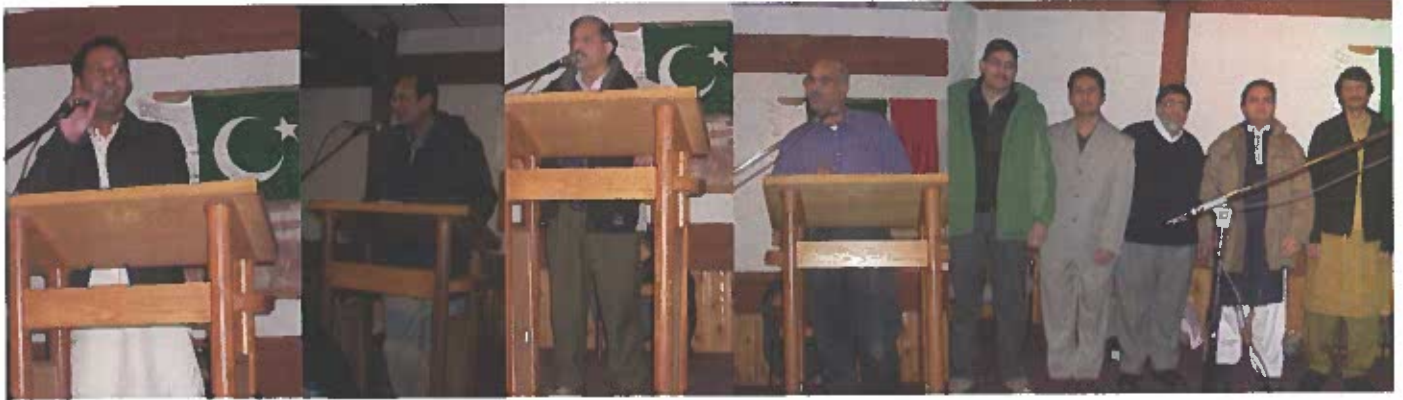
The people of Pakistan are a true reflection of love and harmony. They give a lot of respect to humanity and are extremely hospitable. Today only a fraction of some misguided and uneducated individuals are involved in terrorism, who are giving a bad name to the country. Pakistan is certainly not a terrorist state since most Pakistanis are peace loving individuals, who strongly believe that education is the greatest weapon in our war against global terrorism.

The people of Pakistani origin in Canada are a true reflection of the traits and characteristics of Pakistanis i.e. they are generally very hard working, entrepreneurial, honest, dutiful and loving. That is why the Pakistani population resembles our mother earth in terms of diversity and inclusion.

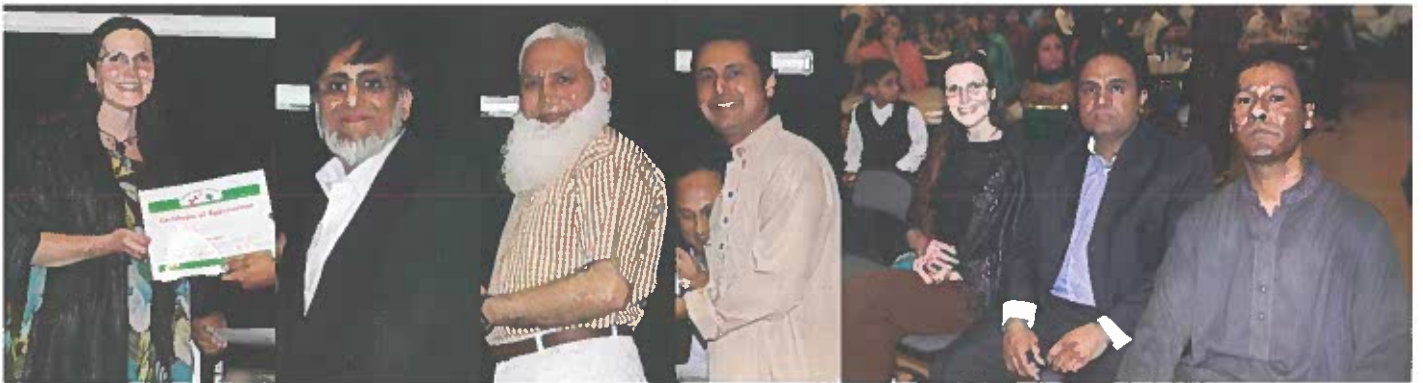
PCAFM Events in Pictures
Pakistan Independence Day 2009

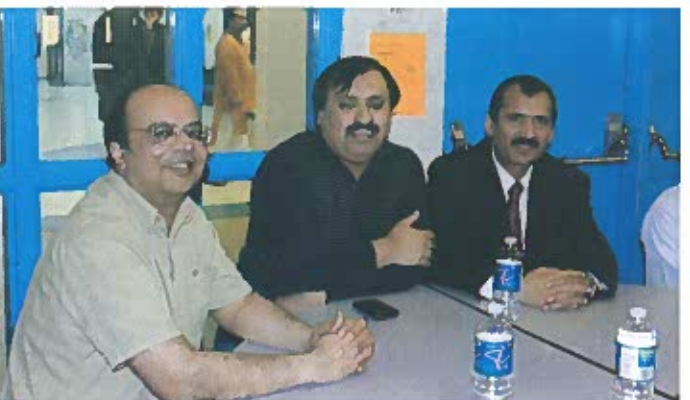


EID Party 2009

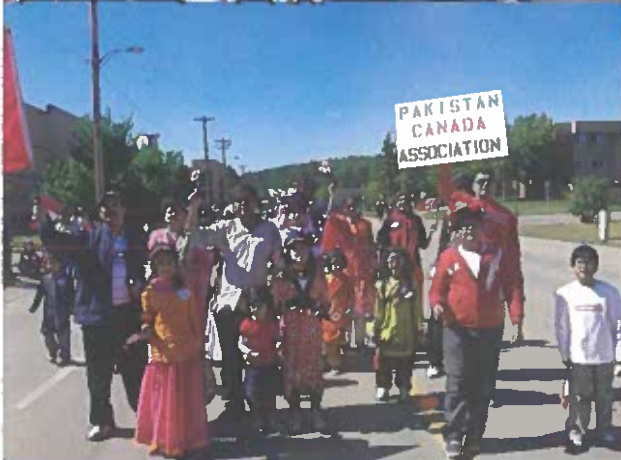


Volunteers Appreciation 2010





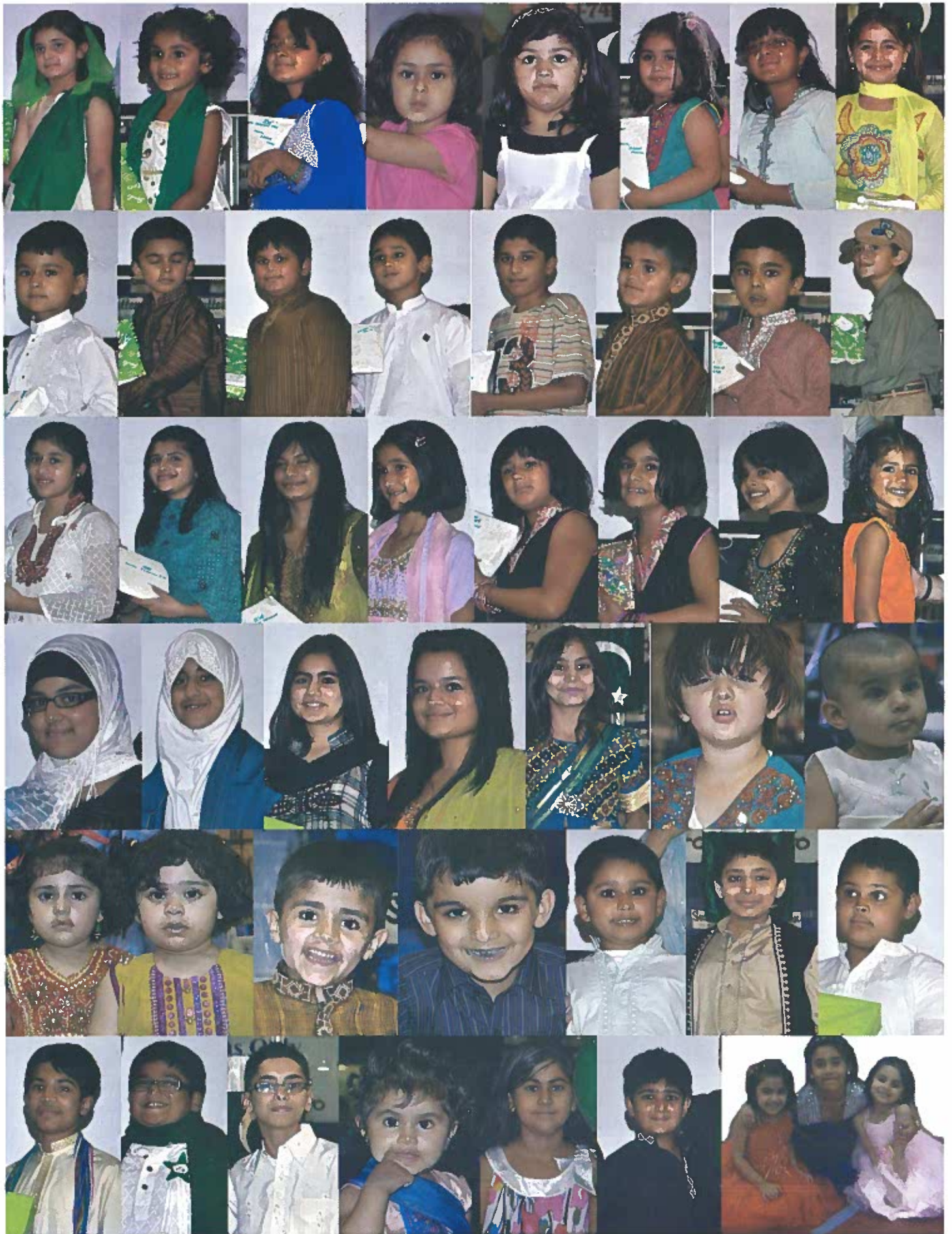
Canada Day 2010



*Pakistan Independence Day 2010
& PCAFM 1st Anniversary*







Multi-cultural Day 2011



Canada Day 2011



Public-Private Partnership (PPP) IN EPZs/SEZs/SIZs: A Growth Strategy

By: Farrukh Saeed

The concept of Export Processing Zone world-wide has been undergoing rapid transformation in respect to its institutional framework, management pattern, and area of operation including service standards. The Zones are no more a traditional narrow enclave rather it is becoming more integrated with the economic development process of the country. The new zone(s) can be planned by adaptation of Public-Private Partnerships for development, its operation and related infrastructure services. The joint venture may be run on commercial pattern with the following four possible options:

Government may acquire and develop the land. The Private entrepreneurs may develop infrastructural facilities with their own innovative ideas and run these on commercial principles.

Conversion of loss making SOEs and vacant land of the government into EPZs. Normally state owned enterprise is denationalized on public bidding system. Bidder may enter into an agreement with Government to have EPZ facilities and services. Bidder may invest in the zone as Single Factory EPZ or can invite others to invest in the zone. Zone may be operated by EPZA. State enterprises or Corporations may also directly hand over their loss making units to EPZA to convert into EPZ on profit sharing basis.

Development of Zone by the entrepreneurs Model, EPZA may acquire the land. Enterprises may be given the allotment of land. They may develop the land and create all necessary infrastructures on cooperative basis. The development cost may be adjusted against rental.

Land acquisition and development of zones by private sector having regulatory control with EPZA. Developed land may be arranged by the investors. EPZA/Private Entrepreneurs may create all infrastructures. Regulatory functions



The better developed zones can be ideal places of investments not only for foreign investors but also local ones to take advantage of the various facilities. With bureaucratic handicaps reduced, these zones may be in a position to benefit from maximum self-help and the same in turn would facilitate more and more investments in them. Particularly, foreign investors who may likely to set up their own specialize state of the art facilities in these EPZs. The booming EPZs may generate employment and earnings for the local population; create a ground for new technologies as well as for technology transfer. With the Public-Private Partnerships a country/economy can get the different benefits from it:

- Speedy, efficient and cost effective delivery of projects,
- Value for money for the taxpayer through optimal risk transfer and risk management ,
- Efficiencies from integrating design and construction of public infrastructure with financing/operation and maintenance/upgrading,
- Creation of added value through synergies between public authorities and private sector companies, in particular, through the integration and cross transfer of public and private sector skills, knowledge and expertise,

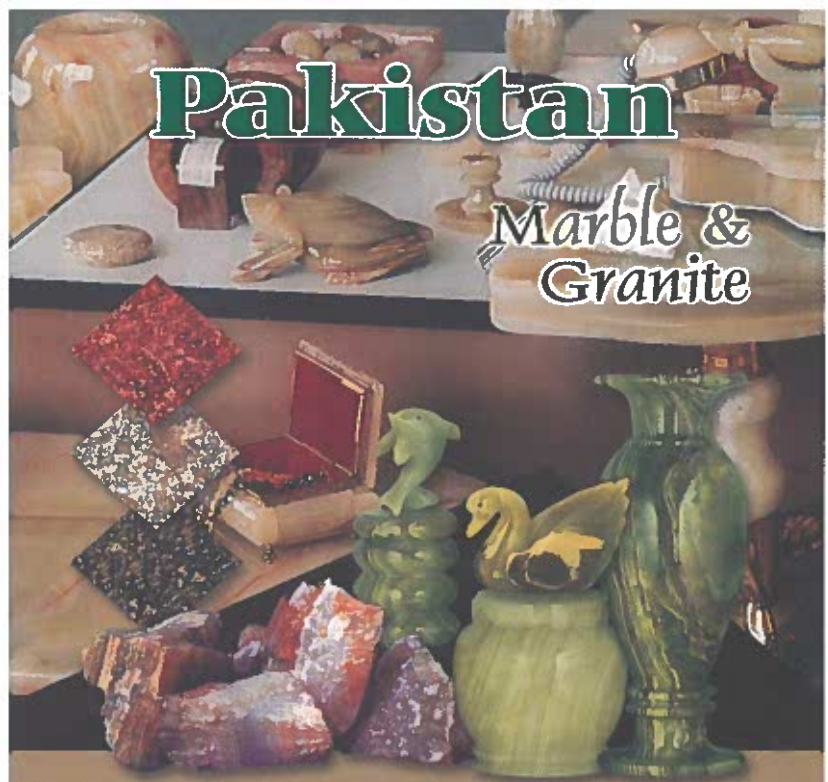
- Alleviation of capacity constraints and bottlenecks in the economy through higher productivity of labour and capital resources in the delivery of projects,
 - Competition and greater construction capacity (including the participation of overseas firms, especially in joint ventures and partnering arrangements),
 - Accountability for the provision and delivery of quality public services through a performance incentive management/regulatory regime,
 - Innovation and diversity in the provision of public services, and
- Effective utilization of state assets to the benefit of all users of public services.

A success story of PPP in the EPZ regime is Bangladesh, whose EPZ exports have grown to US\$ 23961 million (February'2011). The Export Processing Zones (EPZs) in Bangladesh have proved to be useful drawing mainly foreign investors and contributing to the country's export earnings. The EPZs are located on public lands and government is responsible for providing infrastructure facilities in them. But providing these infrastructure facilities the Government of Bangladesh is facing the problem of scarcity of funds for development, expansion/up-gradation of various facilities for the enterprises located in EPZs.

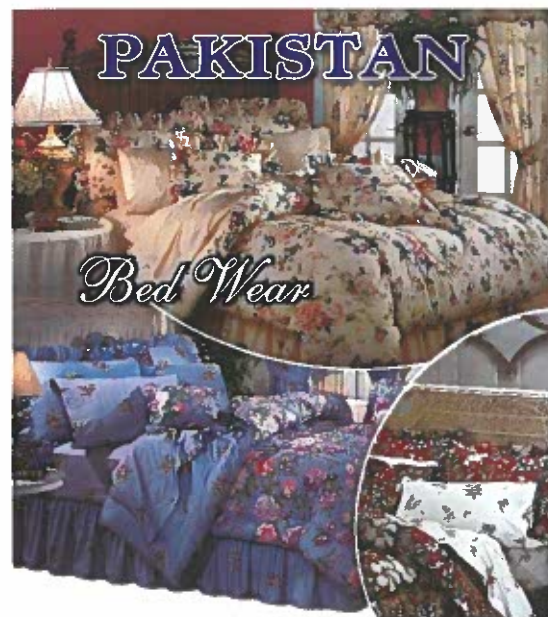
In order to overcome the above operational problems the concept of Public-Private Partnership for development of EPZ has been introduced. Government, of course, would continue to have control in the establishment and management of EPZs under the PPP model. Preferences have been given to self-sufficient bodies generating their own power and other facilities for smoother operations. The Bangladesh Export Processing Authority (BEPZA) is now inviting bids from local and foreign investors to invest in the building and maintenance of infrastructures of the EPZs. Both foreign and local investors would be encouraged in finding gainful investment outlets in building and in many cases retaining rights to operation of the EPZ infrastructures. But the greatest benefit of the scheme would be achieving acceleration in the establishment and streamlined operation of a greater number of EPZs in the country. The faster pace in setting up new EPZs with world class infrastructures, will also lead to substantial increase in investment operations both in the area of EPZ infrastructures and from the enterprises to be set up in these EPZs. (8), Haryana (3), Maharashtra (14), Rajasthan (1), Tamil Nadu (16), Uttar Pradesh (4) and West Bengal (2).

The Indian experiences in the FTZ concepts have grown from EPZs to SEZs. In the last ten (10) years there has been tremendous growth. SEZs have taken exports of India from US\$ 340 million to a tremendous growth of over US\$ 40 billion. In India, SEZs are created by the Government and run by Government-Private or solely private ownership, to provide special provisions to develop industrial growth in that particular area. The government of India launched its first SEZ in 1965, in Kandla, Gujarat. As on October'2010 there are 114 SEZs operating throughout India in the different states. Most of them are operating under PPPs concepts and are running successfully in Karnataka (18), Kerala (6), Chandigarh (1), Gujarat (8), Haryana (3), Maharashtra (14), Rajasthan (1), Tamil Nadu (16), Uttar Pradesh (4) and West Bengal (2).

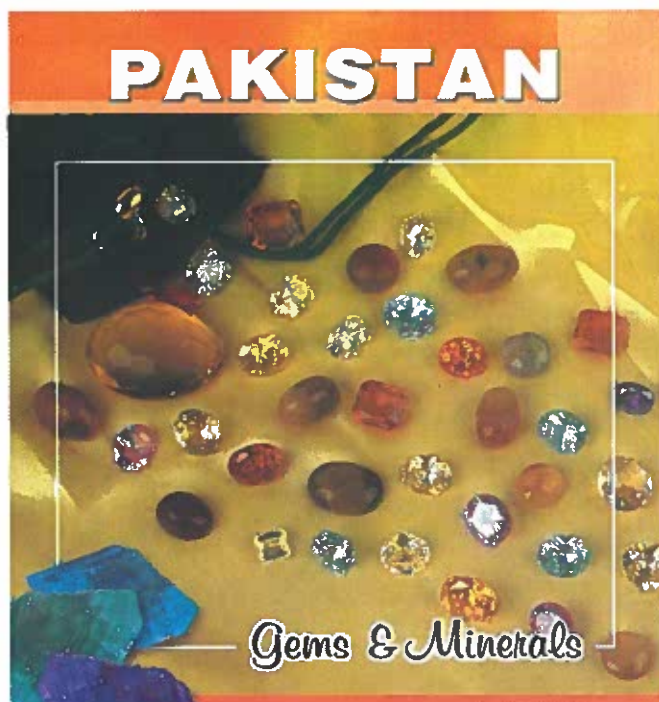
Additionally, more than 500 SEZs are formally approved in October'2010 by Government of India in the states of Andhra Pradesh (109), Chandigarh (2), Chhattisgarh (2), Dadra Nagar Haveli (4), Delhi (3), Goa (7), Gujarat (45), Haryana (45), Jharkhand (1), Karnataka (56), Kerala (28), Madhya Pradesh (14), Maharashtra (105), Nagaland (1), Orissa (11), Pondicherry (1), Punjab (8), Rajasthan



A recent example of such PPP is the China-Nigeria refinery in Lagos Free Trade Zone (LFTZ). The project is co-funded by a Chinese consortium called the Chinese State Construction Engineering Corporation who will put up 80 percent of the capital, and the Nigerian National Petroleum Corporation (NNPC) stumping up the rest. The Lagos State government will provide necessary infrastructure including land, new roads and an adequate electricity supply. The joint venture of eight billion dollar refinery will be located in the southeastern state's Lekki Free Trade Zone. NNPC will support the LFTZ by assisting with the arrangements for the supply of natural gas feedback to the zone for the manufacture of petrochemicals, fertilizer and other much desired industrial products. The memorandum was signed in May 2010, proposed the building of three refineries at a total cost of US\$ 25 billion. The refineries run by the Chinese consortium to build and run the refinery, is a good example of Public-Private Partnership (PPPs) in Nigeria.

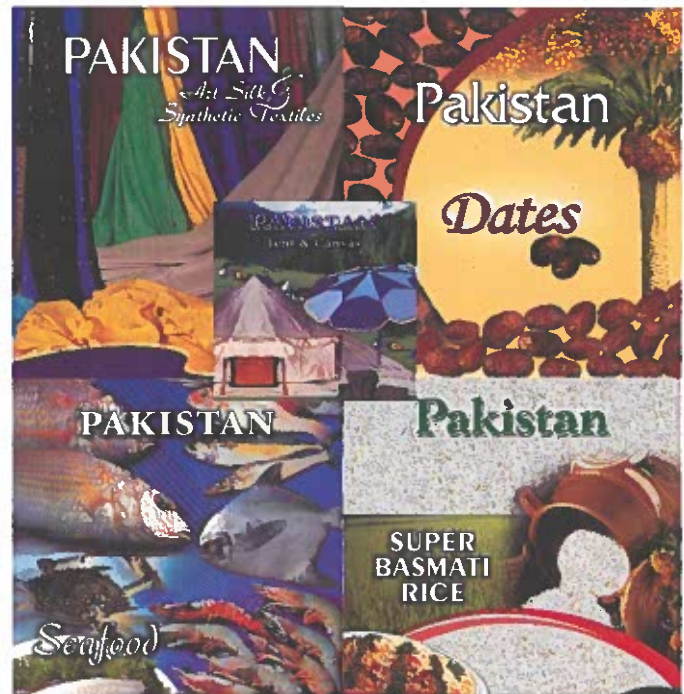


Generally, a private-sector forms a consortium or a special company called "Special Purpose Vehicle" (SPV) to develop, build, maintain and operate the asset for the contracted period. In cases where the government has invested in the project, it typically allots an equity share in the SPV. The consortium is usually made up of a building contractor or a maintenance company. It is the SPV that signs the contract with government and with subcontractors to build the facility and then maintain it. In the infrastructure sector, complex arrangements and contracts that guarantee and secure the cash flows and make PPP projects prime candidates for project financing. The private entity is made up of any combination of participants who have a vested interest in working together to provide core competencies in operations, technology, funding and technical expertise. Capital investment is made by the private sector on the strength of a contract with government to provide agreed services and the cost of providing the service is borne wholly or in part by the government. Government contributions to a PPP may be in kind of the transfer of existing assets. In projects that are aimed at creating public goods like infrastructure, the government may provide a capital subsidy in the form of a one-time grant, so as to make it more attractive to the private investors. In some cases, the government may also support the project by providing revenue subsidies, including tax breaks or by providing guaranteed annual revenues for a fixed period.



PPPs are vibrant mechanisms, but no single PPP model works for every country. In general, PPPs lead to longer-terms contracts for service delivery and transfer project risk from the Government to the private sector. Yet they also provide public oversight to ensure that social objectives receive the highest priority during implementation. PPPs enhance efficiency by coordinating projects with the Government. In addition, PPPs can be useful where the public and the Government believe that delivery of public services should remain within Government ownership. Greater involvement of the private sector in the development and management of zones should be encouraged. This reduces the burden placed on public resources and increases the efficiency of zones by allowing them to operate under market mechanisms. International experience reveals that a significant number of governments developed and managed zones have been less effective than their private counterparts. In order to facilitate private development of zones, an appropriate legal, regulatory and institutional framework has to be in place based on the following guidelines:

- a. Legal framework, to clearly outline selection criteria, incentives and privileges of private zone developers and operators;
- b. Public-Private Partnership (PPP) frameworks for development of zone(s) should be encouraged;
- c. Public provision of off-site infrastructure and facilities (utilities, connections and roads) while private funding is targeted towards on-site infrastructure and facilities;
- d. BOT and BOO approaches to on-site and off-site infrastructure and facilities with government guarantees and financial support;
- e. Contracting private management for government owned zones or of government zone as sets by the private operator (beneficial ownership);



Government may formulate a policy for setting-up EPZ(s) with the collaboration of private sector with the aims to balance its desire to stimulate innovation and to create new opportunities for the private sector, with the need to ensure that the Government and consumers may get better value for money in PPP transactions. Genuine effort, reasoned analysis and a demonstrated appreciation of the requirements of the public sector may be the minimum considerations before a public sector entity, let alone provides any rewards or incentives.

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by: Shadab Sharif



[Pakistan](#) and [Canada](#) are on compatible terms with each other. Canada is represented through its embassy in [Islamabad](#), and Pakistan is represented through its embassy in [Ottawa](#). The North American nation has served as a key player in attempting to curtail Pakistan's recent economic and political imbalances.

Migration

There are roughly 300,000 [Pakistanis living in Canada](#) and over 1,300 [Canadians in Pakistan](#)

Prominent Canadians of Pakistani origin



[Azmi Haq](#), [Zafar Bangash](#), [Sitara Hewitt](#), [Yasir Naqvi](#), [Wajid Khan](#), [Sen. Salma Ataullahjan](#)

The Honourable Salma Ataullahjan, Canada's first Senator of Pakistani and Pashtun descent, Wajid Khan was the first Muslim MP elected for the Liberal Party.

Yasir Naqvi was elected to the [Legislative Assembly of Ontario](#) in the [2007 provincial election](#)

Azmi Haq, a Canadian screenwriter, producer, and strategy consultant.

Zafar Bangash is a noted Islamic movement journalist and commentator and a leader of the [Muslim](#) community in [Toronto](#), [Canada](#), and a strong advocate of Muslim unity

Sitara Hewitt (also known as **Tara Hewitt**) is a Canadian film and television actress.

Integrating into Canadian society

Pakistanis have integrated well into [Canadian society](#), partly due to the [Canadian Government's](#) policies and assistance given to all immigrants settling in the country. Generally speaking, they are known to assimilate into Canadian culture more easily than many other immigrant groups due to fewer language barriers; English is widely spoken in Pakistan among professional classes and is the [official language](#) of all state institutions. As well they usually have more educational credentials, and come from a similar diverse and tolerant society. They have brought to Canada [Pakistani cuisine](#) and it has been established as one of the most popular cuisines in the country with hundreds of Pakistani restaurants in all major city and similar eateries in smaller cities and towns

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